

## Project Excel steps up a gear – by Acting CEO Ron Pearson

I'm delighted to announce the Ministry of Health has approved the next stage (\$41.3 million) of re-development projects, taking us a step closer to achieving the best long-term health outcomes for our patients and staff.

Construction activity will increase during the next three years (to 2009).

Projects include the fit-out of four new Adult Medical Centre wards, construction of a new Intensive Care Unit, New Cardiology Suite, integrated Birthing Suite and Mother and Baby Assessment Unit, improvements to antenatal and postnatal care, construction of new corridor links, upgrade of our service tunnels and continual improvements to our Mental Health facilities.



Ron Pearson

Needless to say there are busy and challenging times ahead and everyone (User Groups, Project Excel team, Designers and Builders) are committed to deliver the best facilities they can, while minimising any disruption to hospital services and departments.

Some departments/services may be required to move to temporary or permanent accommodation to allow the construction process to progress. For those affected the migration process will be carefully co-ordinated to make sure your transition is as smooth as possible. In advance I thank everyone for your patience and co-operation.

Thanks to all the User Groups who have been hard at work on concept and design plans. It has been great to hear about the innovative and creative ideas being put forward and I look forward to seeing the end results.

While some projects are beginning, others are nearing completion. In June 2006 the National Burn Centre will open along with two medical wards on the 3<sup>rd</sup> floor, Adult Medical Centre.

This marks a significant milestone for Project Excel, as we acknowledge the end of Phase 1 - an amazing achievement!

Over the past two years we have seen the opening of a new Cardiac Catheter Laboratory, new Neonatal Unit, Radiology and CT refurbishment, opening of a Surgical Ward at the Manukau Surgery Centre, upgrades to Mental Health facilities and the addition of two new floors (4 & 5) Adult Medical Centre.

To the staff involved in the exhaustive User Group process, the end result symbolises the hard work that has gone on behind the scenes. We could not have got this far without your valuable input.

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## Partnership and planning

Chris Jaggs has taken on the role of Project Excel's \*Decanting and Migration Co-ordinator, which means he is responsible for organising the movement of people and departments from place-to-place.

Moves may be to temporary accommodation, to enable the building project to progress, or to permanent new or refurbished facilities. Some people may also be required to move more than once.

Chris is currently planning the transfer of staff and patients from four medical wards (Gastroenterology, Respiratory, Haematology and Cardiology) and Ward 14 (burns ward). All moves are taking place in June 2006 (see table below).



Chris Jaggs

"My job is organising the logistics for each move", says Chris. "This involves identifying any issues, start the planning process, listen to concerns, identify problems and then co-ordinate activities.

"Effective communication and consultation is critical. Establishing what people need to know, when they need the information and how they will be involved is crucial for a successful transition," he says.

Chris says the decanting and migration process cannot be conducted in isolation. Key stakeholders are involved in every move. This includes nursing and medical staff, information technology, orderlies, engineering and support services - all essential for ensuring each move goes smoothly.

"Working with key stakeholders means I can develop ways to maximise opportunities to maintain normal business with minimal disruption to services, and in particular to patients.

"It's a team effort says Chris and calls for co-operation and patience from everyone involved."

## Services on the move – Middlemore Hospital

All moves will commence at 9 am

Department	Moving to	Date
Ward 8 - Gastroenterology	3 <sup>rd</sup> Floor Adult Medical Centre	8 June 2006
Ward 14 – Burns Ward	National Burn Centre 1 <sup>st</sup> Floor Acute Hub	19 June 2006
Ward 5 - Respiratory	3 <sup>rd</sup> Floor Adult Medical Centre	22 June 2006
Ward 2 - Haematology	Vacated Ward 5 Adult Medical Centre	27 June 2006
Ward 3 – Cardiology	Vacated Ward 2 Adult Medical Centre	30 June 2006



\*What is meant by Decanting and Migration?

Decanting and migration is the process of moving people and services from one facility (decanting) to another (migration).

## Project updates - Middlemore Hospital:

### 1. Adult Medical Centre - 3<sup>rd</sup> floor occupied June 2006!

- The 3rd floor fit-out is on track for completion late May 2006 and occupied in June 2006.
- Changes to the existing isolation rooms on the 1st and 2nd floors are underway with completion mid-May.
- Consultation is continuing with the 4th and 5th floor User Groups.
- Building works in front of the Adult Medical Centre are getting the final touches, with the majority of work scheduled for completion mid-May 2006.
- The 4th and 5th floor fit-outs are well advanced, with significant areas of wall framing installed and services installation underway.

### 2. National Burn Centre - OPENS 16 JUNE 2006!

- On track for completion early June - ready for the grand opening.
- Isolation rooms are being pre-tested for air leakage. A significant improvement is expected over the existing isolation rooms.
- Floor and wall finishes are well underway.
- A new corridor linking the Burn Centre with theatres is progressing.
- Equipment is gradually being installed.

### 3. Design of corridors, courtyards & tunnels

#### Tunnels

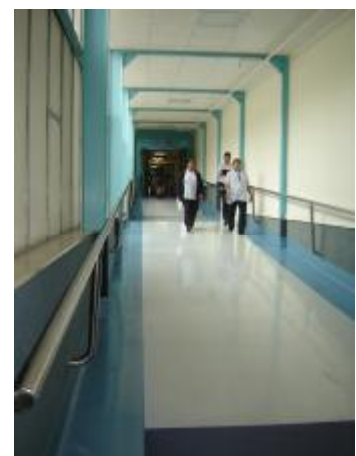
The existing tunnels are full of pipes and cables. A key part of the project is identifying where every pipe and wire comes from, where they go and what they do. Before any construction work is undertaken we must understand the impacts if a cable or pipe is cut. We must ensure that power, water, steam, computers, phones are not disrupted.

#### Courtyards

Planning is underway to provide a number of courtyards between buildings to provide natural light into existing and new buildings. The courtyards will also help with wayfinding for visitors and staff.

#### Corridors

The removal of most of the ramped corridors and the construction of new corridor links will provide better and safer access. A number of departments will be impacted by the project and a User Group will be established to ensure departments are consulted on the proposal and on potential relocation options. Construction will commence this year (2006) and will run through to 2008.



## Photo page

### National Burn Centre



Gymnasium



Store room



Nurses station



Outpatient corridor



Procedure room



Rehabilitation room

### Adult Medical Centre – 3<sup>rd</sup> floor



Meeting room



Patient bed-room



Ensuite

## Historical beginnings

As we enter into a period of growth and re-development it's important to understand our historical beginnings. Each issue of Project Excel News will take you on a journey through the past 59 years.

### So where did it all begin?

Opened in 1947, Middlemore Hospital became part of the Auckland Hospital Board group of hospitals principally to service the then sparse but increasing South Auckland population.

It was a unique hospital of its time, being located at the end of a road, not really wanted, because it was in 'the country' with the main trunk railway dividing the site into two segments:

- A** The main site accommodated the main hospital (Wards 1-10), main nurses home (now the Assessment, Treatment and Rehabilitation Unit), nurses home extension (now the mental health services site), orderly accommodation block, plus boiler house, maintenance workshops, garage and recreation centre.
- B** The Orakau road site, over the railway line contained the household staff quarters and residence houses for the medical superintendent, lady superintendent (matron) and the house manager. The latter two houses were not occupied as such but were utilised by house medical staff with families.



*The completed Hospital - early 1950's*

All buildings were timber framed, with pink stucco walls, white trim and orange coloured clay tiled roof. The hospital wing and accommodation blocks were two-storied with the ward bedrooms and verandahs being sited to make maximum utilisation of the sunlight, fresh air and park-like vistas.

The hospital grounds were laid out and planted by Mr Arthur Farnell, the board's head gardener, who not only provided large expanses of grassed areas, flower gardens, rose beds etc. but an extensive tree-planted border of specimens he collected from his many botanical tramps around New Zealand.



*The front entrance of the Hospital - early 1950's*

Augmenting the grounds, the hospital was blessed on the north and east boundaries by overlooking two adjacent park-like public golf courses and to the south, over the upper reaches of the Tamaki Estuary, open farm land until the first line of steadily encroaching Papatōetoe houses.

During its first ten years Middlemore Hospital developed its own identity with specialist units of medicine and surgery plus the super-specialist units of plastic surgical/dental and orthopaedics. These latter units received world recognition for their work over the years.



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## Coming up in the next issue ..

- Ward 8 moves to the 3<sup>rd</sup> Floor, Adult Medical Centre.
- We countdown the opening to the National Burn Centre.

## PROJECT EXCEL Web Site

### Intranet:

Access from 'Projects' website on SouthNet or under "P" in the Services Directory.

### Internet:

In the internet explorer address bar type: <http://www.cmdhb.org.nz>.  
Click onto PROJECT EXCEL.

The PROJECT EXCEL web site has been designed to inform staff about the modernisation and redevelopment projects occurring across the CMDHB sites.

You'll find background information and regular updates on the various projects, along with updated photographs of construction activities, floor plans, copies of PROJECT EXCEL NEWS and much more.

**We would love to hear your feedback regarding the newsletter and ideas for future articles.**

**Please email Janet Haley with your suggestions: [haleyj@middlemore.co.nz](mailto:haleyj@middlemore.co.nz)**