

Counties Manukau District Health Board

Minutes

of the meeting of the members of the Counties Manukau District Health Board held on Wednesday, 6 December 2006 at 1pm at the CMDHB Board Room, 19 Lambie Drive, Manukau City

Present: Mr Pat Snedden (Chair), Mr Ross Keenan, Ms Airini Tukerangi, Ms Miria Andrews, Mr Don Barker, Ms Jillian Dooley, Mr Bill Mudgway, Anae Arthur Anae, Mr Bob Wichman, Mr David Collings

Apologies: Mr Paul Cressey

In attendance: Mr Geraint Martin, Mr Ron Dunham, Mr Ron Pearson, Mr Chris Mules, Mrs Anna-Maree Harris (Board Secretary)

1. Welcome

The Chair welcomed members of the Board and representatives from the public. Airini Tukerangi opened the meeting with a prayer.

New Chief Executive

The Deputy Chair extended a special welcome to Mr Geraint Martin, newly appointed Chief Executive. Mr Martin thanked the Board for his warm welcome to New Zealand and to Counties Manukau.

Apologies

Apologies were received from Paul Cressey, as well as the Chair for late attendance. The Deputy Chair managed the meeting until the Chairman arrived at 1.30pm.

2. Ratification of previous minutes (1 November 2006)

Resolution:

The minutes of the Board meeting held on Wednesday 1 November 2006, having been circulated, were taken as read and confirmed.

Moved Bill Mudgway

Seconded Bob Wichman

Carried Unanimously

3. Matters arising

There were no matters arising.

5. Procedural issues

Meeting dates 2007

The Board noted the dates for meetings in 2007 as circulated, noting that all remained as in 2006 with the exception of four Pou meetings which were moved to the preceding Tuesday.

The Board planning day is set for 1 February, and the first Board meeting on 7 February 2007.

Pat Snedden arrived

7. Acting Chief Executive's Report

Key issues:

- The influenza pandemic exercise highlighted areas for improvement including the need for an Auckland command centre, and more active co-operation between DHBs, police and St Johns. A further exercise is scheduled for early 2007.
- The Laboratory workers' strike ended at 8am on 6 December. The strike had the potential to cause more problems than the RMO strike earlier this year. The Board extended thanks to the clinical staff for their efforts during this difficult week. It is possible there will be a second strike in the near future. Negotiations are continuing with the gap between the two parties narrowing.
- The Service & Food Workers' Union have issued notice of a short strike.
- The Northern Regional Cancer Network are to be invited to present to the Board in 2007.
- The Deputy Chair and Chair thanked Mr Ron Dunham on behalf of the Board for his service as Acting Chief Executive since July. His active contributions and thorough involvement in DHB matters were noted and appreciated.

Quarter One Non-Financial Report

This was noted and thanks extended to Mrs Janine Pratt for its preparation.

Register of Interests

The Register of Interests was noted with no amendments by members present.

6. Chair's Report

- The public/private hospital paper has been drafted by MoH in conjunction with CMDHB and is due to go to Cabinet before the end of the year.
- The Chair attended a meeting with TaPasefika PHO on future trends in primary care and the need for increasing the scale and focus on Maori and Pacific inequalities.
- A one day workshop is scheduled for 20 December between Ministry of Social Development, Housing New Zealand, Manukau City Council, CMDHB, Tainui and Pacific representatives re service provision in Counties Manukau.
- The Memorandum of Understanding with Manawhenua is to be discussed at a meeting on 13 December, including its alignment with Pou.
- The Chair is now chairing the DHBNZ national workforce development project stream. Work continues on a range of national issues.
- National discussions are occurring around the low paid workers bid for increased wages.
- The Chair is speaking to the Executive Management Team at their planning day on the Board's strategic direction.

4. Presentation – PHO Performance Management – Dr Gary Sinclair, Dr Allan Moffitt

Drs Gary Sinclair and Allan Moffitt gave an update on the PHO Performance Management Programme. All of CMDHB's PHOs are now participants in the programme, as are Waitemata DHB's. Some examples of PHO level reporting were illustrated to show the level of detail in the reports. Progress of selected indicators is tracked against programme goals, PHO baseline values, 1st 6 month targets, and interim progress.

Another aspect of the programme is PHOs' hospital utilization reporting for ASH and Emergency Care presentations.

Presentation – Mangere Primary and Community Health Centre Service Development – Alan Greenslade, Dr Allan Moffitt

Key drivers for change in Mangere:

- Ageing and growing population
- Current delivery model will require 500 additional beds by 2026
- Need for a whole system approach to planning new models of care and facilities
- Need for an effective and integrated primary healthcare sector

The opportunity with the Primary and Community Health Centre is an opportunity for PHOs to engage and influence, with the DHB taking a leadership role. The configuration of the PCHC will significantly influence the future configuration of specialist services.

Feedback from a meeting with Mangere providers noted:

Request for more information about what the model would look like

- Concern that we have been here before
- If primary care does not participate, will CMDHB develop a PCHC anyway
- Why not provide specialist services in Mangere

The Mangere primary care sector currently has 6 PHOs, 15 practices, 36% solo GPs, PHC planning in isolation and limited CMDHB integration.

Illustrations were shown of an evolution of the PCHC to 2026 when the goal is to have full PCHC services, three integrated satellite clinics, locality PHO, all staff on salary, all services fully integrated with CMDHB and devolved DHB community services.

The proposed process is to call for expressions of interest and determine who is interested in working with the DHB to develop the model and business case. Board members felt that the proposed timeframe of producing a viable business case by June 2007 was too short and would not allow for adequate consultation, and this was extended to the end of the calendar year 2007.

Resolutions

The Board:

1. **Endorsed** the development of a Primary & Community Health Centre (PCHC) for Mangere. The final approval for this development being subject to:
 - a viable Business Case being developed for consideration by the board by December 2007 but noting this is an ambitious timeframe
 - availability of a suitable site for development – this will affect the timing of establishment to a timeframe of between 2009-2012
 - agreement between CMDHB and primary health care provider(s) to jointly develop the PCHC model and a facility;
2. **Endorsed** the establishment of an interim service (Transitional Team Based Case Management Service) by March 2007, to support the existing configuration and model of primary health care in Mangere. This service will be developed and integrated into full PCHC services with the selected providers. This timeline will be dependant on being able to utilise an existing provider facility;
3. **Approved** the process outlined (section 4.0 below) to select partner primary health care providers, by inviting expressions of interest (EOI) and entering into a Memorandum of Understanding, to develop interim and full PCHC services;
4. **Noted** that further work is currently being done to clarify the specific aspects of the model of care which providers must agree to support when submitting expressions of interest.
5. **Noted** that community, NGO and cross-sector consultation will be initiated in January 2007 following initial expressions of interest from providers.

Moved Pat Snedden

Seconded David Collings

Carried Unanimously

Members of the public left the meeting

Planning and Funding

The report was noted.

Key issues:

- The Rural Health report will be presented to CPHAC
- The AIMHI initiative continues to demonstrate positive outcomes and has attracted interest from other sectors and the ministers of Health, Education and Social Development. There is potentially national interest in supporting the ongoing funding of the initiative.
- A regional project between CMDHB and ADHB to evaluate the impact analysis of options for the Otahuhu catchment is to be presented shortly to determine next steps.

Resolution

The Board:

Received the Planning and Funding monthly report

Moved Bill Mudgway

Seconded Arthur Anae

Carried Unanimously

Oral Health Facility Development

The paper presented a proposal to develop the Mangere Oral Health Community Centre as a flagship pilot for the national and CMDHB direction in oral health. This would encompass the hub and spoke facilities which are integrated family services linked to the community. Seven facilities are proposed in the CMDHB region to replace the ageing and unsafe school dental clinics. Detailed planning on the additional six centres would begin shortly. There is strong Ministry support for the new Centre to progress and demonstrate an early example of the new national oral health strategy.

To meet Ministry deadlines a business case (tabled) was forwarded to the Ministry on 30 November, subject to Board approval.

The proposal is for the renovation and upgrading of the current Buckland Road facility (which CMDHB owns) at a cost of \$1.247m of which \$0.6m is required from CMDHB. This includes confirmed funds of \$300,000 to be sourced from SkyCity via the South Auckland Health Foundation. The balance of \$0.647m will be sourced from the Ministry and an application has been lodged along with the business case on 30 November 2006. For this proposal to proceed funding for the balance of \$600,000 will need to have been confirmed by the Ministry.

Draft rental calculations show revenue to CMDHB of \$544,000 over 5 years, NPV of all cashflows for 5 years is \$250,570.

Resolutions

The Board:

Approved the spending of \$0.6m to upgrade the Buckland Rd site, noting that \$0.3m of this has been committed by Sky City through the South Auckland Health Foundation.

Noted that the \$300,000 approval sought from the Board is fully budgeted in the 2006/07 capital plan

Noted the anticipated building period of May – August 2007 in order to manage the timing of funding with associated expenditure requirements

Noted that the approval is subject to, and contemporaneous with, the Ministry of Health providing a further \$647,000, giving a total project cost of \$1.247m.

Moved Arthur Anae

Seconded Ross Keenan

Carried Unanimously

Financial Performance

Monthly Report

Key issues:

- Discussion around the IDF tracking process and monitoring of volumes agreed with ADHB throughout the year.
- Income and Asset testing model update – Ministry of Health has acknowledged a significant error in the input to the model affecting CMDHB for 05/06 of \$1.7m favourable significantly reducing the difference in our claim for 05/06 reimbursement. The Auckland region is still awaiting the policy application and interpretations.
- A significant national tax issue has arisen for all DHBs in regard to relocation costs for employees which is now not tax deductible.

Airini Tukerang left the meeting

Resolution

The Board:

Received the Financial Performance Report for October 2006.

Moved Bill Mudgway **Seconded** Jillian Dooley **Carried** Unanimously

Northern District Support Agency appointment

The Board was asked to approve the appointment of Mr Geraint Martin to the Board of NDSA as is customary practice for northern region CEOs.

Resolution

The Board of Counties Manukau District Health Board, being a shareholder in Northern DHB Support Agency Limited, hereby resolves to appoint Mr Geraint Andrew Thomas Martin, Chief Executive Counties Manukau District Health Board as Director of that company. Mr Martin's appointment replaces that of Mr Stephen McKernan, previous Chief Executive CMDHB.

Moved Miria Andrews **Seconded** David Collings **Carried** Unanimously

16. Achievements Register

Noted

Moved by Pat Snedden/Don Barker that the public and media be excluded from the Chief Executive's Report, Electives, Payroll update, Lab Service update, Medico Legal report, Legal report and the Risk Register (OIA s 9(2)(i), Standing orders Schedule 2 cl 2(g)) to enable the carrying out of commercial activities. The motion was carried unanimously.

The meeting was reopened to the public at 4.25pm.

17. General business

Excel 20:20

Key issues:

- A letter of congratulations from the Minister on the project assurance to date
- HDU has had clinical buy in, with discussions continuing regarding its location and management structure.
- Support has been received for the Core Consolidated Business Case which will now be presented to the National Capital Committee.
- The new wards on level 5 have meant greatly improved conditions for staff and patients.

The Board requested that a letter of thanks be presented to Elisabeth Harding and Dale Oliff for their services to CMDHB. Dale is leaving at the end of December 2006 and Elisabeth leaves in early 2007.

The meeting closed at 4.30pm.

The next meeting of the Board will be Wednesday 7 February 2007 at Pukaki Marae.

Signed as a true and correct record on 7 February 2007.

Chair Mr Pat Snedden

The minutes of the meeting of the Counties Manukau District Health Board of 6 December 2006 are approved.

Recommendation (moved Pat Snedden/seconded Airini Tukerangi)